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06 February 2024

To: All Members of the Cabinet

Dear Member,

Cabinet - Tuesday, 6th February, 2024

I attach a copy of the following reports for the above-mentioned meeting which were not available at the time of collation of the agenda:

9. 2024-25 BUDGET AND 2024-2029 MEDIUM TERM FINANCIAL STRATEGY REPORT (PAGES 1 - 14)

Additional Scrutiny Recommendations

Yours sincerely

Ayshe Simsek Democratic Services and Scrutiny Manager 0208 489 2929 This page is intentionally left blank

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LATE URGENT BUSINESS SHEET

Report Title: 2024-25 Budget and 2024-2029 Medium Term Financial Strategy

Committee: Cabinet 06 February 2024

Date: 06 February 2024

Reason for lateness and reason for consideration

Under s100B(4)(b) of the Local Government Act 1972, and Part 4 Section C of the Council's Constitution the Chair of the meeting can allow a late item/ report to be considered at a meeting if satisfied that there are special circumstances .These circumstances are that Overview and Scrutiny met on the 1st of February, after the publication of Cabinet papers, to consider the updates to the 2024-25 Budget and 2024-2029 Medium Term Financial Strategy compiled in January 2024 .In accordance with the Overview and Scrutiny Procedure at Part 4 Section G of the Constitution and the Overview and Scrutiny Committee Protocol, this Committee was required to scrutinise the budget and make recommendations for Cabinet response.

The additional Scrutiny recommendations arising from their meeting held on the 1st of February are attached and responses from the Cabinet included for approval as part of the budget papers which will go to Full Council in March.



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Ref	MTFS Proposal	Further info requested by the Panel (if appropriate)	Comments/Recommendation	Cabinet Response Req'd (Yes/No)	Cabinet to agree not agree/partially agree recommendation
Recommendation 13	Reserves		The Committee were concerned about the level of reserves that would be left at the end of 2024/25. The 2023/24-year end overspend which at Qtr2 was forecast to be £20m (part mitigated by the application of the c. £7m contingency – leaving £13m; plus, the planned £5.9m use of reserves to balance the 2024/25 Budget. This would leave around £4m left in useable reserves against an overall earmarked figure of £30m of reserves. The Committee seeks assurance that the reserves position will continue to be closely monitored.	Yes response to be added below	Agreed
Cabinet Response to Recommendation 13	will continue to be not a sustainable I minimise their use	so. The government has called ong-term solution. Reserves ca	s and confirm that close monitoring of Council d on councils with budget shortfalls to use thei an only be spent once, so as a responsible loca be noted that in addition to the amounts desc n	r reserves to al authority w	fill the gap. This is e have sought to

Recommendation	E&RE growth of	There was discussion or	the benefits of	Yes	
14	£946k for the	insourcing leisure servic	es and the factors	response	
	delivery of	that have been consider	ed such as		
	Leisure	gaining management of	this service,	to be	
	management	limiting future additional	costs,	added	
	services in –	safeguarding the service	s, obtaining more	below	
	house.	democratic accountabilit	y. Also, the		
		positive impact that this	decision will have		
		when considered as part	•		
		strategy. The benefits ou			
		bring down costs elsewh	-		
		The Committee agreed			
		to Cabinet that the long			
		impact of this budget a			
		other areas of the budg	get is set out in		-
		next year's budget.			a
					Page
					4
Cabinet	Not all the benefits	associated with the decision to insource can be monetal	rily reflected in the C	Council's bud	get, such as the
Response to	value of being able	to exert more control and direction and responsive to res	idents and the serv	ices/classes	they would like to
Recommendation	see provided via the	e leisure centres in Haringey. Cabinet is committed to th	e long-term viability	of its leisure	services as part of
14	our wellbeing strate	gy for the benefit of residents.			
	I				
Recommendation	AHC24_SAV_012	The Committee noted th	at a piece of work	Yes –	Agreed
15	 Strength based 	was ongoing with Harica	re to map out	response	
	working.	details of support groups		to be	
		of the three locality area	•	added	
		and that this information		below	
		integrated into the localit	y model. The		

			Committee sought assurances that this information would be made widely available to residents and the local community & voluntary sector through various communication channels and not only through the Haricare website.			
Cabinet Response to Recommendation 15	no longer relevant Our ongoing servic communication with support, activities e inclusive. We also have curre which has been de There are other de feedback to implem	in response to the needs of residents and that includes co etc, is accessible, therefore we a ently in the East and West locality veloped to support staff to use w velopments with regards to App ment.	formation is accurate, adding new informatio dents. h CQC inspection requirements) has also hig nsidering how we ensure our communication are thinking about the different models of shar ties, something called the 'Padlet' (like a leaf with residents to look at events, activities and s for residents to use that we will continue to all to access via staff that they can share, and	hlighted the r , in this instar ring information et but easily key contacts work up and	need to improve nce regarding on so that they are updated online) within the area. use resident	
Recommendation 16	Council Tax arrears at paragraph 6.29		The Committee seeks assurances in relation to the sixth bullet point at paragraph 6.29 of the report that <i>"The Revenues service have been given one-off</i> <i>resources to focus on the collection of</i>	Yes Response to be	Clarified.	

	main Budget	arrears. On the back of this, a one-off £1m	added	
	report 6 Feb	additional income has been assumed as	below	
		deliverable in 2024/25 and was included in		
		the December draft budget report". The		
		Committee seek clarification from		
		Cabinet about the nature of this one-off		
		resource for collecting arears i.e. what		
		is the resource, is it additional staff?		
		Where in the budget is this reflected?		
Cabinet	This one-off resourc	e is c. £45k to employ a temporary resource to bring in hard to recover arre	ars, offset by	an assumed
Response to	decrease in the requ	ired level of bad debt provision.		
Recommendation				
16				

Ref	MTFS Proposal	Further info requested by the Panel (if appropriate)	Comments/Recommendation	Cabinet Response Req'd (Yes/No)	Agreed/ Not Agreed/ Partially agreed
Recommendation	Table 7.1b		Reference was a made to the table at	Yes –	Clarified.
	paragraph		paragraph 7.40 in the Budget report that	response	
17	40		showed a total new growth of £24,707,000 and	to be	
			when this was compared to the December	added	
	&Appendix		Cabinet report on the budget, at paragraph	below	
	2b		7.42, and the same table 7.1b, this showed the		
			total as £24,992,000. This was a difference of		
			285,000 less. Then reference was made to		
			appendix 2b - new growth identified post 5 th of		

		December and the total of £715k showing new growth. The Committee requested a clear explanation from Cabinet about what appears to be a reduction of £1m of new growth from the December Cabinet Report to the February Cabinet Report. The Committee would like clarification on whether this is new growth proposals that are not progressing or whether this was a printing error.	
Cabinet Response to Recommendation 17	MTFS calculations were correct Importantly Table 7.1b in the 2 growth of £38.6m over the 5 y However, figures in paragraph upon Table 7.1b in the Decem growth figure in the Decembe	hat the growth figures built into both the December and Fe ect and that the sentences below describe errors in the re 2024/25 Budget report to Cabinet on 6 February 2024 is years of the MTFS. In 7.39 of the 6 February report relating to growth changes onber draft Budget report, which contained one line of error or report should have read £37.9m (across the 5 years of t with the additional growth of £0.715m described in the F	porting narrative. correct, showing a total new s were not correct as they drew neous growth figures. The new the MTFS). This became

Ref	MTFS Proposal	Further info requested by the Panel (if appropriate)	Comments/Recommendation	Cabinet Response Req'd (Yes/No)	Agreed/ Not Agreed/Partially agreed
Recommendation 18	CE24_SAV 012 - Library Hard Copy Titles		In relation to CE24_SAV 012 - Library Hard Copy Titles - This was showing as a £25k saving in appendix 3b which was on the list of new savings identified post December 2023. However, this was an existing saving in December 2023 of £30k. The Committee sought assurance that only £25k of savings would go forward and that clarification be provided at Cabinet that this was not an error in the report and that the correct total savings figures was being presented in the budget report to Cabinet.	Yes response to be added below	Clarified.
Cabinet Response to Recommendation 18	report has b	een removed from the bu	k saving proposal (CSE24_SAV_003) included ir dget and replaced by a revised proposal for £25k 2024/25 Budget which will be presented to Full (k (CSE24_SA	V_012). This

Overview & Scrutiny Comm	nittee				
Ref	MTFS Proposal	Further info requested if appropriate)	Comments/Recommendation	Cabinet Response Req'd (Yes/No)	Agreed / Not Agreed/ Partially Agreed
Recommendation 19	CSE24 SAV002		The Committee agreed that there was updated wording provided on Saving CSE24 SAV002 on self-service technology in Libraries as there was an understanding that this saving was no longer being taken forward.	Yes – cabinet Response to be added below	Treatment of this item clarified
Cabinet Response to			-	•	
Recommendation 19	Budget papers this ite removed and replaced for self-service and co achieved remain the s including libraries and production. Our comm library staff and others	m be treated as the saving about in Appendix 3b with the revise mmunity led libraries. There with ame. Residents got in touch with we will continue to work with the itment is to develop a full Libra	SCE24_SAV_002 has been updated. I ve and Appendix 3a be annotated to de d wording which confirms that we are w I be no impact on the budget as the pro- th us as part of the budget consultation nem on the next steps to shape our Libr ries Strategy by engaging with Friends to safeguard our libraries and put them ces available.	scribe that it vithdrawing th posed saving on a number aries Strategy groups, librar	is being of e proposal of s to be of of issues / through co- y users,

Overview & Scrutiny Comm	nittee				
Ref	MTFS Proposal	Further info requested if appropriate	Comments/Recommendation	Cabinet Response Req'd (Yes/No)	Agreed Not Agreed വ Partially Agreed ന
Recommendation 20	Saving CSE-SAV-002		There was a discussion on the assessment of individual library opening hours and noted that there would be an equalities impact assessment for each Library and wider consultation undertaken. The Committee seek assurances from Cabinet that EQIAs will be undertaken for each library, and that the EQIA's will be	Yes – Cabinet Response to be added below	Agreed.

Cabinet Response to	Cabinet confirm that full equa	alities impact asse	undertaken before any changes are made to the opening hours.	iled individual	library opening	
Recommendation 20	hours proposals as each libra residents who live closest to l	ary serves differer Highgate Library,	at communities with different needs. The n for example, are very different from those as will be different. The individual EqIAs w	eeds and char who rely on C	racteristics of the coombes Croft an	
Recommendation 21	Consultation on the budget		The Committee recommend that Schools and 6 th Forms are included in budget consultation activities in the next Budget consultation process.	Yes	Agreed	Page 11
Response to Recommendation 21	consultation via schools and c consultation period currently f colleges are closed for at leas	colleges. This is falls between Dec st two weeks. Ho	on to do more to encourage the participat a really positive suggestion. The timelines ember Cabinet and February Cabinet – a wever, we will be looking at all the feedba around the budget ahead of next year's p	s are very cha period when s ck we have ha	llenging as the schools and about how we	get

Recommendation 22	EN24 SAV 009	The Committee agreed to add in the proposed review of Council Tax reduction Scheme planned for 2025/2026 - 2026/2027 to the work plan for the Climate, Community Safety and Culture Scrutiny Panel Work Plan.	No	
	None requested.			т
Cabinet Response to Recommendation 22				Page 1
Recommendation 23	Capital Programme	The Committee found it difficult to ascertain which were the new schemes within the Capital programme and which we are existing schemes. The Committee requested that new revenue saving proposals are clearly highlighted in future budget scrutiny reports and that, in particular, new schemes within the Capital Programme are clearly demarcated from existing schemes.	Yes to be set out below	Partially Agreed №

Cabinet Response to	We will review how changes to revenue and capital budgets are shown in the MTFS report. It is to be noted that all		
Recommendation 23 existing capital programmes and new capital propositions are to be found in Appendix 4 & 5 of the			

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